

Strategic Plan 2022-2024

<u>Mission</u>: A forward-looking stakeholder-focused organization providing reliable and safe services to our customers while providing value and enhancing quality of life in the community.

<u>Vision</u>: Be a prominent cornerstone of the community that provides value added services with innovative solutions while ensuring environmental stewardship.

Financial Health



Maintain financial stability to create value for stakeholders (Customers, City of Marshfield, and the Community).

- Advance MU's financial position to provide future stability.
- Continued development of transparent financial materials.
- Manage rates through effective spending and appropriate budgetary planning.

Customer Relationships



Understand and continue to meet customer expectations.

- Develop customer focused solutions and resources that enhance service.
- Participate in community outreach through events, educational opportunities, and features.
- Foster effective communication opportunities with stakeholders.

Business Excellence



Improve operational efficiency and selectively pursue opportunities that add customer value.

- Meet or exceed industry best practices.
- Maximize value of existing resources and processes.
- Explore potential opportunities and expand service offerings that provide value and efficiency to current and future customers.

Employee Engagement



Advance safety, health and engagement for current and future employees.

- Continual enhancement of tools, equipment, processes, and resources to foster a safe and healthy working environment.
- Continual assessment and planning for the skills needed to meet future opportunities.
- Foster an inclusive environment that supports employees through communication, development, training, and competitive total compensation.
- Seek opportunities and grow relationships within the community and relevant organizations to develop strong sources for future employees.

Environmental Guardianship



Lead community efforts and reduce impact on the environment.

- ◆ Reduce MU's environmental impact.
- Proactively protect, promote, and enhance community environment.
- Explore opportunities for implementing environmentally friendly service offerings to enhance the utility's position as a community resource.